

**WATLINGTON WATERWORKS LIMITED**

Consolidated Financial Statements  
(With Independent Auditor's Report Thereon)

For the years ended December 31, 2025 and 2024

*The accompanying report of KPMG Audit Limited ("KPMG") is for the sole and exclusive use of Watlington Waterworks Limited (the "Company"). No person, other than the Company, is authorized to rely upon the report of KPMG unless KPMG expressly so authorizes. Furthermore, the report of KPMG is as of date April 10, 2026 and KPMG has carried out no procedures of any nature subsequent to that date which in any way extends that date.*



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## INDEPENDENT AUDITOR'S REPORT

### To the Shareholders of Watlington Waterworks Limited

#### Opinion

We have audited the consolidated financial statements of Watlington Waterworks Limited and its subsidiary (the "Group"), which comprise the consolidated statements of financial position as of December 31, 2025 and 2024, and the related consolidated statements of comprehensive income, changes in equity, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as of December 31, 2025 and 2024, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board.

#### Basis for opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America ("GAAS"). Our responsibilities under those standards are further described in the *Auditors' responsibilities for the audit of the consolidated financial statements* section of our report. We are required to be independent of the Group and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Responsibilities of management for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Group's ability to continue as a going concern for one year after the date the consolidated financial statements are available to be issued.

#### Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgement made by a reasonable user based on the consolidated financial statements.



In performing an audit in accordance with GAAS, we:

- Exercise professional judgement and maintain professional scepticism throughout the audits.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgement, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Group's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audits.

*KPMG Audit Limited*

Chartered Professional Accountants  
Hamilton, Bermuda  
April 10, 2026

**WATLINGTON WATERWORKS LIMITED**

## Consolidated Statement of Financial Position

As at December 31, 2025 and 2024  
(Expressed in Bermuda Dollars)

	December 31, <u>2025</u>	December 31, <u>2024</u>
<b>Assets</b>		
<b>Non-current assets</b>		
Property, plant and equipment (Notes 9 and 10)	\$ 32,090,326	\$ 32,519,548
Investments (Note 18)	<u>—</u>	<u>2,913,450</u>
Total non-current assets	<u>32,090,326</u>	<u>35,432,998</u>
<b>Current assets</b>		
Other assets (Note 17)	148,258	24,342
Inventories (Note 13)	2,177,424	1,974,424
Trade and other receivables (Note 18)	1,035,567	1,060,497
Prepayments	191,891	180,105
Investments (Note 18)	2,931,084	—
Cash and cash equivalents (Notes 14 and 18)	<u>5,168,164</u>	<u>3,977,033</u>
Total current assets	<u>11,652,388</u>	<u>7,216,401</u>
Total assets	<u>\$ 43,742,714</u>	<u>\$ 42,649,399</u>
<b>Equity</b>		
Share capital (Note 15)	\$ 1,088,897	\$ 1,086,491
Share premium (Note 15)	2,087,496	2,019,597
Reserves (Note 15)	8,000,000	8,000,000
Retained earnings	<u>30,912,031</u>	<u>29,830,255</u>
Total equity (attributable to owners of the Company)	<u>42,088,424</u>	<u>40,936,343</u>
<b>Liabilities</b>		
<b>Current liabilities</b>		
Equipment deposits (Note 18)	1,746	2,042
Trade payables and accrued liabilities (Note 18)	1,652,544	1,319,198
Funds withheld on contract (Note 19)	—	389,080
Lease liabilities (Notes 10 and 18)	<u>—</u>	<u>2,736</u>
Total liabilities	<u>1,654,290</u>	<u>1,713,056</u>
Total liabilities and equity	<u>\$ 43,742,714</u>	<u>\$ 42,649,399</u>

The notes on pages 7 to 36 are an integral part of these consolidated financial statements

Signed on behalf of the Board

Director

Director

**WATLINGTON WATERWORKS LIMITED**

## Consolidated Statement of Comprehensive Income

For the years ended December 31, 2025 and 2024  
(Expressed in Bermuda Dollars)

	<u>2025</u>	<u>2024</u>
Revenue (Notes 5 and 6)	\$ 14,711,762	\$ 13,803,544
Production costs (Notes 7 and 13)	<u>(3,187,775)</u>	<u>(3,030,482)</u>
Gross profit	11,523,987	10,773,062
Other income (Notes 5, 6, 10 and 12)	72,000	72,000
Administrative expenses (Note 7)	(4,649,406)	(4,218,322)
Distribution expenses (Note 7)	(4,022,974)	(3,254,803)
Impairment recovery (loss) on cash and cash equivalents and investments (Notes 5 and 18)	16,905	(19,940)
Impairment recovery on trade receivables (Notes 5 and 18)	<u>35,481</u>	<u>23,779</u>
Total profit before net finance income	2,975,993	3,375,776
Finance income (Note 5)	231,432	98,151
Finance costs (Notes 7 and 10)	<u>(5,917)</u>	<u>(2,429)</u>
Net finance income	225,515	95,722
Profit and total comprehensive income for the year (attributable to owners of the Company)	<u>\$ 3,201,508</u>	<u>\$ 3,471,498</u>
<b>Earnings per share</b>		
Basic earnings per share (Note 16)	<u>\$ 2.94</u>	<u>\$ 3.20</u>
Diluted earnings per share (Note 16)	<u>\$ 2.87</u>	<u>\$ 3.12</u>

*All amounts reported above are related to continuing operations. There are no other components of comprehensive income.*

*The notes on pages 7 to 36 are an integral part of these consolidated financial statements.*

**WATLINGTON WATERWORKS LIMITED**

Consolidated Statement of Changes in Equity

For the years ended December 31, 2025 and 2024  
(Expressed in Bermuda dollars)

	Attributable to owners of the Company					
	Share capital	Share premium	Capital reserve	General reserve	Retained earnings	Total
Balance at January 1, 2024 (restated)	\$ 1,083,771	\$ 1,952,517	\$ 7,000,000	\$ 1,000,000	\$ 28,584,909	\$ 39,621,197
<b>Total comprehensive income for the year</b> Profit for the year	-	-	-	-	3,471,498	3,471,498
<b>Transactions with owners of the Company</b> recognized directly in equity						
Issuance of shares (Note 15)	2,720	67,080	-	-	-	69,800
Dividends (Note 15)	-	-	-	-	(2,226,152)	(2,226,152)
Balance at December 31, 2024	1,086,491	2,019,597	7,000,000	1,000,000	29,830,255	40,936,343
<b>Total comprehensive income for the year</b> Profit for the year	-	-	-	-	3,201,508	3,201,508
<b>Transactions with owners of the Company</b> recognized directly in equity						
Issuance of shares (Note 15)	2,406	67,899	-	-	-	70,305
Dividends (Note 15)	-	-	-	-	(2,119,732)	(2,119,732)
Balance at December 31, 2025	1,088,897	2,087,496	7,000,000	1,000,000	30,912,031	42,088,424

The notes on pages 7 to 36 are an integral part of these consolidated financial statements.

**WATLINGTON WATERWORKS LIMITED**

## Consolidated Statement of Cash Flows

For the years ended December 31, 2025 and 2024  
(Expressed in Bermuda Dollars)

	<u>2025</u>	<u>2024</u>
<b>Operating activities</b>		
Profit for the year	\$ 3,201,508	\$ 3,471,498
Adjustments for:		
Depreciation of property, plant and equipment (Notes 7 and 9)	1,862,779	1,501,036
Impairment (recovery) loss in investments (Note 18)	(17,634)	20,606
Net finance income	<u>(225,515)</u>	<u>(95,722)</u>
	4,821,138	4,897,418
Changes in non-cash working capital balances:		
Inventories	(203,000)	(228,579)
Trade and other receivables	24,930	(235,772)
Prepayments	(11,786)	120,346
Trade payables and accrued liabilities	333,346	(458,569)
Funds withheld on contract (Note 19)	(389,080)	4,963
Equipment deposits	(296)	(62)
Other assets	<u>(123,916)</u>	<u>(14,683)</u>
Cash provided by operating activities	4,451,336	4,085,062
Interest paid on lease liabilities (Note 10)	<u>(5,917)</u>	<u>(2,429)</u>
Net cash from operating activities	<u>4,445,419</u>	<u>4,082,633</u>
<b>Investing activities</b>		
Interest received	231,432	98,151
Purchase of investments	–	(1,338,090)
Acquisition of property, plant and equipment (Note 9)	<u>(1,433,557)</u>	<u>(1,539,452)</u>
Net cash used in investing activities	<u>(1,202,125)</u>	<u>(2,779,391)</u>
<b>Financing activities</b>		
Proceeds from shares issued (Note 15)	70,305	69,800
Payment of lease liabilities (Note 10)	(2,736)	(11,069)
Dividends paid (Note 15)	<u>(2,119,732)</u>	<u>(2,226,152)</u>
Net cash used in financing activities	<u>(2,052,163)</u>	<u>(2,167,421)</u>
Net increase (decrease) in cash and cash equivalents	1,191,131	(864,179)
Cash and cash equivalents at beginning of year	<u>3,977,033</u>	<u>4,841,212</u>
Cash and cash equivalents at end of year	<u>\$ 5,168,164</u>	<u>\$ 3,977,033</u>

*The notes on pages 7 to 36 are an integral part of these consolidated financial statements*

# WATLINGTON WATERWORKS LIMITED

## Notes to Consolidated Financial Statements

December 31, 2025 and 2024

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### 1. General

Watlington Waterworks Limited (the "Company") is a company domiciled in Bermuda. The Company is listed on the Bermuda Stock Exchange ("BSX"). The address of the Company's registered office is H.P. House, 21 Laffan Street, Hamilton HM09, Bermuda. These consolidated financial statements of the Company comprise the Company and its wholly-owned subsidiary Bermuda Waterworks Ltd (together the "Group"). The Group is primarily involved in the production and distribution of water and purification of drinking water at the retail and wholesale level. The Group is also engaged in the provision of water services, plumbing supplies and the supply of water coolers for sale and rental. There is no parent or ultimate controlling party to the Company.

### 2. Basis of preparation

#### a) *Statement of compliance*

These consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") issued by the International Accounting Standards Board.

These consolidated financial statements were authorized for issue by the Board of Directors on April 10, 2026.

#### b) *Basis of measurement*

These consolidated financial statements have been prepared on the historical cost basis.

#### c) *Functional and presentation currency*

These consolidated financial statements are presented in Bermuda Dollars, which is the Company's functional currency.

#### d) *Use of estimates and judgements*

The preparation of these consolidated financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, and income and expenses. The estimates and the associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about carrying values of assets and liabilities that are not readily apparent from other sources.

Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

In particular, information about significant areas of estimation uncertainty and critical judgments in applying accounting policies that have the most significant effect on the amounts recognized in these consolidated financial statements apply to impairment of financial assets and non-financial assets (Notes 3(h) and 18) and write-down of inventories (Notes 3(f) and 13).

**3. Material accounting policies**

The accounting policies set out below have been applied consistently to all periods presented in these consolidated financial statements, unless otherwise indicated.

*a) Basis of consolidation*

These consolidated financial statements include the accounts of the Company and its wholly-owned subsidiary, Bermuda Waterworks Ltd. A subsidiary is an entity controlled by the Group. The Group controls an entity when it is exposed to or has rights to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the consolidated financial statements from the date on which control commences until the date on which control ceases. All intercompany transactions and balances are eliminated on consolidation.

When the Group loses control over a subsidiary, it derecognizes the assets and liabilities of the subsidiary and any related NCI and other components of equity. Any resulting gains or loss is recognized in profit or loss. Any interest retained in the former subsidiary is measured at the fair value when control is lost.

*b) Share capital*

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of ordinary shares are recognized as a deduction from equity.

*c) Property, plant and equipment*

*Recognition and measurement*

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses, if any.

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labour; and any other costs directly attributable to bringing the assets to a working condition for their intended use.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Any gain or loss on disposal of an item of property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognized in profit or loss.

*Subsequent expenditure*

Subsequent expenditure is capitalized only if it is probable that the future economic benefits associated with the expenditure will flow to the Group.

*Depreciation*

Items of property, plant and equipment are depreciated on a straight-line basis in profit or loss over the estimated useful lives of each asset or component.

Items of property, plant and equipment are depreciated from the date that they are installed and are ready for use, or in respect of internally constructed assets, from the date that the asset is completed and ready for use. Land and assets under construction are not depreciated.

## WATLINGTON WATERWORKS LIMITED

### Notes to Consolidated Financial Statements

December 31, 2025 and 2024

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#### 3. Material accounting policies (continued)

##### c) Property, plant and equipment (continued)

###### *Depreciation (continued)*

The estimated useful lives for the current and comparative years of significant items of property, plant and equipment are as follows:

▪ buildings	30 years
▪ building improvements	30 years
▪ plant and equipment including pipelines	3 – 40 years
▪ fixtures and fittings	3 – 10 years

Depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

##### d) Intangible assets

Application software is measured at cost less accumulated amortization and is amortized on a straight-line basis over a useful life of 3 years.

Any gain or loss on disposal of an item of intangible assets is recognized in profit or loss.

Intangible assets are tested annually for impairment or more frequently if certain indicators of impairment are identified.

Amortization methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

##### e) Investment property

Investment property is property held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes. Investment property is measured at cost less accumulated depreciation and accumulated impairment losses, if any. Cost includes expenditure that is directly attributable to the acquisition or construction of the investment property including capitalized borrowing costs. The fair values of investment properties are disclosed in the notes to these consolidated financial statements. These are assessed using internationally accepted valuation methods, such as taking comparable properties as a guide to current market price. The fair value measurement for investment property has been categorized as a level 3 fair value based on the inputs to the valuation technique used.

Depreciation is calculated on the depreciable amount, which is the cost of an asset less its residual value, using the straight-line method over the following estimated useful lives. Land is not depreciated.

▪ buildings	40 years
▪ improvements	10 years

##### f) Inventories

Inventories which comprise essential utility parts, plumbing supplies and bottled water supplies are measured at the lower of cost and net realizable value. Cost is based on the weighted average, and includes expenditure incurred in acquiring the inventories, production and conversion costs, and other costs incurred in bringing them to their present condition and location. Provision is made for obsolete or slow-moving inventories.

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**3. Material accounting policies (continued)**

*g) Financial instruments*

The Group's financial assets comprise of trade and other receivables, investments and cash and cash equivalents. The Group's financial liabilities include trade payables and accrued liabilities and equipment deposits.

*(i) Recognition and initial measurement*

Trade and other receivables are initially recognized when they are originated. All other financial assets and financial liabilities are initially recognized when the Group becomes a party to the contractual provisions of the instrument. Trade and other receivables are initially measured at the transaction price which reflects fair value. All other financial assets and financial liabilities are initially measured at fair value plus transaction costs that are directly attributable to its acquisition or issue.

*(ii) Classification and subsequent measurement*

*Financial assets*

On initial recognition, the Group determines the classification of its financial assets. Financial assets are not reclassified subsequent to their initial recognition unless the Group changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

The Group classifies its financial assets at amortized cost. A financial asset is measured at amortized cost if it meets both of the following conditions and is not designated as at fair value through profit or loss ("FVTPL").

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flow that are solely payments of principal and interest on the principal amount outstanding.

*Financial assets – Business model assessment*

The Group makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the Group is managed and information is provided to management. The information considered includes:

- the stated policies and objectives for the portfolio and the operation of those policies in practice; and
- the risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed.

*Financial assets – Assessment whether contractual cash flows are solely payments of principal and interest*

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset in initial recognition. 'Interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time.

**3. Material accounting policies (continued)**

*g) Financial instruments (continued)*

*(ii) Classification and subsequent measurement (continued)*

In assessing whether the contractual cash flows are solely payments of principal and interest, the Group considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would meet this condition. In making this assessment, the Group considers:

- contingent events that would change the amount or timing of cash flows;
- terms that may adjust the contractual coupon rate;
- prepayment and extension features; and
- terms that limit the Group's claim to cash flows from specified assets.

A prepayment feature is consistent with the solely payments of principal and interest criterion if the prepayment amount substantially represents unpaid amounts of principal and interest on the principal amount outstanding, which may include reasonable additional compensation for early termination of the contract.

*Financial assets – Subsequent measurement and gains and losses*

The Group's financial assets classified as amortized cost are subsequently measured at amortized cost using the effective interest method. The amortized cost is reduced by impairment losses. Interest income and impairment gains and losses are recognized in profit or loss. Any gain or loss on derecognition is recognized in profit or loss.

*Financial liabilities – Classification, subsequent measurement and gains and losses*

The Group classifies its financial liabilities as amortized cost. The Group's financial liabilities are subsequently measured at amortized cost using the effective interest method.

*(iii) Derecognition*

*Financial assets*

The Group derecognizes a financial asset when the contractual rights to the cash flow from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Group neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

*Financial liabilities*

The Group derecognizes a financial liability when its contractual obligations are discharged, cancelled, or expire. The Group also derecognizes a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognized at fair value. On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid is recognized in the consolidated statement of comprehensive income.

**3. Material accounting policies (continued)**

*(iv) Offsetting*

Financial assets and liabilities are offset and the net amount presented in the consolidated statement of financial position when, and only when, the Group has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realize the asset and settle the liability simultaneously.

*h) Impairment*

*Financial assets*

The Group recognizes loss allowances or expected credit losses (“ECLs”) on financial assets measured at amortized cost. The Group measures loss allowances at an amount equal to 12 month ECLs for cash and cash equivalents and investments that are determined to have a low credit risk at the reporting date and for which credit risk has not increased significantly since initial recognition.

Loss allowances for trade receivables and other receivables are always measured at an amount equal to lifetime ECLs.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group’s historical experience and informed credit assessment and including forward-looking information.

The Group assumes that the credit risk on a financial asset has increased significantly if it is more than 30 days past due. Past due notices are sent out to customers and the credit controller follows to establish a repayment plan. In cases where a repayment plan cannot be agreed upon or is not honored, the overdue accounts are forwarded to the collection agency. The Group considers a financial asset to be in default when the probability of recovery is remote after following these steps. Based on historical experience, financial assets over 150 days are considered to be in default and are assessed for write-off.

The Group considers an investment to have low credit risk when its credit risk rating is equivalent to B or higher per Standard and Poor’s.

Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument. 12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months). The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

*Measurement of ECLs*

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the Group in accordance with the contract and the cash flows that the Group expects to receive). ECLs are discounted at the effective interest rate of the financial asset.

**3. Material accounting policies (continued)**

*h) Impairment (continued)*

*Credit impaired financial assets*

At each reporting date, the Group assesses whether financial assets carried at amortized cost are credit-impaired. A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the issuer;
- a breach of contract such as a default or being more than 90 days past due;
- it is probable that the issuer will enter bankruptcy or other financial reorganization; or
- the disappearance of an active market for that financial asset because of financial difficulties.

*Presentation of allowance for ECL in the consolidated statement of financial position*

Loss allowances for financial assets measured at amortized cost are deducted from the gross carrying amount of the assets.

*Write-off*

The gross carrying amount of a financial asset is written off when the Group has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof. For individual customers, the Group has a policy of writing off the gross carrying amount of financial assets based on historical experience of recoveries of similar assets. Financial assets that are 150 days past due are assessed for write-off depending on whether there is a reasonable expectation of recovery determined by the results of on any ongoing enforcement activities. Other reasons for write-off include deceased customers, customers who have left the island or overdue accounts below \$250 as the Magistrates Court will not issue summons for these and the collection agency would have no legal recourse.

*Impairment of non-financial assets*

The carrying amounts of the Group's non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. Factors that are considered important and could trigger an impairment review include the following:

- obsolescence or physical damage;
- significant changes in technology and regulatory environment;
- significant under-performance relative to expected historical or projected future operating results;
- significant changes in the use of the assets or the strategy for business; and
- significant negative industry or economic trends.

The identification of impairment indicators, estimation of timing and amount of expected future cash flows, determination of application of discount rates and computation of recovered amounts for assets involves significant judgment. If any such indication exists, then the asset's recoverable amount is estimated. For assets that have indefinite useful lives, or that are not yet available for use, the recoverable amount is estimated each year at the same time.

**3. Material accounting policies (continued)**

*h) Impairment (continued)*

The recoverable amount of an asset is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets (the “cash-generating unit”, or “CGU”).

An impairment loss is recognized if the carrying amount of an asset or its CGU exceeds its estimated recoverable amount. Impairment losses are recognized in profit or loss.

Impairment losses recognized in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset’s carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

*i) Finance income and finance cost*

Finance income represents interest on cash and cash equivalents and investments. Finance cost represent interest on lease liabilities. Finance income or cost are recognized under the effective interest method, which is the rate that exactly discounts estimated future cash receipts or payments through the expected life of the financial instrument to the gross carrying amount of the financial asset or the amortized cost of the financial liability.

*j) Employee benefits*

The Group sponsors a defined contribution pension plan (the “Plan”) covering all eligible employees. The cost of the Plan is expensed as related benefits are earned by the employees. The Group makes monthly contributions in accordance with the Plan Agreement to the employees’ individual accounts, which are administered by an insurance company pursuant to and in accordance with the National Pension Scheme (Occupational Pensions) Act.

*k) Earnings per share*

The Group presents basic earnings per share (“EPS”) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Group by the weighted average number of ordinary shares outstanding during the period, adjusted for own shares held. Diluted EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Group by the weighted average number of ordinary shares outstanding after adjustment for the effects of dilutive potential ordinary shares which would arise from shares purchased through the employee purchase plan.

**3. Material accounting policies (continued)**

*l) Revenue*

The Group generates revenue primarily from the sale of metered water, bottled water and plumbing supplies. Other sources of revenue include the sale and rental of water coolers and related equipment, utility connection fees and rental income from investment property.

*Contract balances*

The only contract balances from contracts with customers are trade receivables which are included in trade and other receivables.

*Performance obligations and revenue recognition policies*

Revenue is measured based on the consideration specified in a contract with a customer. The Group recognizes revenue when it transfers control over a good or service to a customer.

The following table provides information about the nature and timing of the satisfaction of performance obligations in contracts with customers, including significant payment terms, and the related revenue recognition policies.

<b>Revenue stream</b>	<b>Nature and timing of satisfaction of performance obligations, including significant payment terms</b>	<b>Revenue recognition policies</b>
Utility water sales	Utility water sales are based on consumption recorded by meter readings taken monthly during the year. The performance obligation is the provision of metered water. Payment is net 30 days.	Revenue is recognized as billed at the end of each month, at which point the performance obligation is deemed to have been satisfied, in line with the terms of the contracts for monthly consumption billing. The meter reading does not necessarily take place on the last day of each month. Management has assessed the impact on revenue recognized for each period as insignificant as the impact evens out by netting month on month.
Bottled water	Bottled water sales are based on customer purchases at point of sale or upon delivery of goods and services. The performance obligation is the transfer of bottled water to the customer. Payment is net 30 days.	Revenue is recognized at a point in time when the performance obligation is satisfied.
Plumbing supplies	Plumbing sales are based on customer purchases at point of sale. The performance obligation is the transfer of supplies to the customer. Payment is net 30 days.	Revenue is recognized at the point in time when the performance obligation is satisfied.
Utility connection fees	Connection fees are invoiced once the installation is complete. Payment is net 30 days.	Revenue is recognized as billed once the installation has been completed.

**3. Material accounting policies (continued)**

*l) Revenue (continued)*

*Rental income*

Rental income is recognized as revenue on a straight-line basis over the term of the lease.

*m) Leases*

At the inception of a contract, the Group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group uses the definition of a lease in IFRS 16, *Leases*.

*As a lessee*

At commencement or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices.

The Group recognizes a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lessor transfers ownership of the underlying asset to the Group by the end of the lease term or the cost of the right-of-use asset reflects that the Group will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property, plant and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurement of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate. The Group uses its incremental borrowing rate when assessing its leases.

The Group determines its incremental borrowing rate by obtaining interest rates from various external financing sources and makes certain adjustments to reflect the terms of the lease and type of the asset leased.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the Group is reasonably certain to exercise, lease payments in an optional renew period if the Group is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Group is reasonably certain not to terminate early.

**3. Material accounting policies (continued)**

*m) Leases (continued)*

The lease liability is measured at amortized cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual guarantee, if the Group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use assets that do not meet the definition of investment property in 'property, plant and equipment' and lease liabilities in 'loans and borrowings' in the consolidated statement of financial position.

*Short-term leases and leases of low-value assets*

The Group has elected not to recognize right-of-use assets and lease liabilities for leases of low-value and short-term leases, including IT equipment. The Group recognizes the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

*As a lessor*

At inception or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of their relative stand-alone prices.

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease.

To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Group considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

If an arrangement contains lease and non-lease components, the Group applies IFRS 15 *Revenue from contracts with customers* to allocate the consideration in the contract.

The Group recognizes lease payments received under operating leases as income on a straight-line basis over the lease term as part of 'other revenue'.

*n) Cash and cash equivalents*

Cash and cash equivalents include cash at bank and call deposits with original maturity of three months or less. Cash and cash equivalents are instruments that are subject to an insignificant risk of changes in their fair value, and are used by the Group in the management of short-term commitments.

*o) Taxation*

Under current Bermuda laws, the Group is not required to pay any taxes in Bermuda on either income or capital gains. On December 27, 2023 the Bermuda government enacted legislation into law, the Bermuda Corporate Income Tax Act 2023, which has introduced a Corporate Income Tax ("CIT") which comes into effect on January 1, 2025. The Group is not in scope for the CIT. Accordingly no provision for taxation has been included in these consolidated financial statements.

**4. New standards and interpretations not yet adopted**

A number of new or amended standards are effective for the Group's annual period beginning after January 1, 2025 and early adoption is permitted; however, the Group has not early adopted the following new or amended standards in preparing its consolidated financial statements.

*a) Presentation and Disclosure in Financial Statements (IFRS 18)*

IFRS 18 will replace IAS 1 *Presentation of Financial Statements* and applies for annual reporting periods beginning on or after January 1, 2027. The new accounting standard introduces the following key new requirements.

(i) Entities are required to classify all income and expenses into five categories in the statement of profit or loss, namely the operating, investing, financing, discontinued operations and income tax categories. Entities are also required to present a newly-defined operating profit subtotal. Entities' net profit will not change.

(ii) Management-defined performance measures (MPMs) are disclosed in a single note in the financial statements.

(iii) Enhanced guidance is provided on how to group information in the financial statements.

In addition, all entities are required to use the operating profit subtotal as the starting point for the statement of cash flows when presenting operating cash flows under the indirect method.

The Group is still in the process of assessing the impact of the new accounting standard, particularly with respect to the structure of the Group's consolidated statement of comprehensive income, the statement of cash flows, and the additional disclosures required for MPMs. The Group is also assessing the impact on how information is grouped in the financial statements, including for items currently labelled as 'other'.

*b) Other accounting standards*

The following new and amended accounting standards are not expected to have a significant impact on the Group's consolidated financial statements:

- *Classification and Measurement of Financial Instruments (Amendments to IFRS 9 and IFRS 7)*
- *Annual Improvements to IFRS Accounting Standards (IFRS 1, IFRS 7, IFRS 9, IFRS 10, and IAS 7)*
- *Contracts Referencing Nature-dependent Electricity (Amendments to IFRS 9 and IFRS 7)*
- *Subsidiaries without Public Accountability Disclosures (IFRS 19)*
- *Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (Amendments to IFRS 10 and IAS 28)*

**5. Operating segments**

The principal activity of the Group is the production and distribution of water. There are two primary revenue earning divisions, the Utility Division and the Bottled Water Division. The Utility Division distributes drinking water through a network of underground pipelines to the central and western parishes of Bermuda. The Bottled Water Division manufactures the Pure Water product, which is distributed throughout Bermuda, is sold in grocery stores and from the Group's premises and is also delivered directly to customers' premises.

Other operations include the retail store for plumbing supplies and miscellaneous income and expenditures. None of these segments met the quantitative thresholds for individual reportable segments in 2025 and 2024. There are no individual customers whose contribution to revenue exceed 10%.

**WATLINGTON WATERWORKS LIMITED**

## Notes to Consolidated Financial Statements

December 31, 2025 and 2024

**5. Operating segments (continued)**
*Income and expenditure by segment*

	2025			
	<u>Utility</u>	<u>Bottled Water</u>	<u>Other</u>	<u>Total</u>
<b>Income</b>				
External revenues	\$ 9,273,392	\$ 5,098,505	\$ 339,865	\$ 14,711,762
Intersegment revenues	79,457	-	-	79,457
Rentals	-	-	72,000	72,000
Finance income	-	-	231,432	231,432
<b>Total income</b>	<u>9,352,849</u>	<u>5,098,505</u>	<u>643,297</u>	<u>15,094,651</u>
<b>Expenditure</b>				
External costs	4,978,029	3,650,900	1,374,364	10,003,293
Impairment recovery on cash and cash equivalents and investments	-	-	(16,905)	(16,905)
Impairment recovery on trade receivables	-	-	(35,481)	(35,481)
Depreciation and amortization	1,350,153	120,952	391,674	1,862,779
Intersegment expenditure	-	79,457	-	79,457
<b>Total expenditure</b>	<u>6,328,182</u>	<u>3,851,309</u>	<u>1,713,652</u>	<u>11,893,143</u>
<b>Net profit (loss) by segment</b>	<u>\$ 3,024,667</u>	<u>\$ 1,247,196</u>	<u>\$ (1,070,355)</u>	<u>\$ 3,201,508</u>

	2024			
	<u>Utility</u>	<u>Bottled Water</u>	<u>Other</u>	<u>Total</u>
<b>Income</b>				
External revenues	\$ 8,419,751	\$ 5,080,041	\$ 303,752	\$ 13,803,544
Intersegment revenues	79,689	-	-	79,689
Rentals	-	-	72,000	72,000
Finance income	-	-	98,151	98,151
<b>Total income</b>	<u>8,499,440</u>	<u>5,080,041</u>	<u>473,903</u>	<u>14,053,384</u>
<b>Expenditure</b>				
External costs	4,380,943	3,708,965	915,092	9,005,000
Impairment loss on cash and cash equivalents and investments	-	-	19,940	19,940
Impairment recovery on trade receivables	-	-	(23,779)	(23,779)
Depreciation and amortization	993,074	115,094	392,868	1,501,036
Intersegment expenditure	-	79,689	-	79,689
<b>Total expenditure</b>	<u>5,374,017</u>	<u>3,903,748</u>	<u>1,304,121</u>	<u>10,581,886</u>
<b>Net profit (loss) by segment</b>	<u>\$ 3,125,423</u>	<u>\$ 1,176,293</u>	<u>\$ (830,218)</u>	<u>\$ 3,471,498</u>

**WATLINGTON WATERWORKS LIMITED**

Notes to Consolidated Financial Statements

December 31, 2025 and 2024

**5. Operating segments (continued)**

*Income and expenditure by segment (continued)*

External revenues for the Utility Division include connection fees, and for the Bottled Water Division sales and rentals of coolers and related equipment are included. Intersegment revenues and expenditure refer to water supplied by the Utility Division to the Bottled Water Division and further processed to make the Pure Water product. This supply is billed at normal commercial rates.

Administrative costs have been charged to reporting segments on an actual basis wherever possible. The residual of non-allocable administrative expenditure is allocated to segments on an estimated usage basis.

*Reconciliation of revenue and other income*

	<u>2025</u>	<u>2024</u>
Total revenue for reportable segments	\$ 14,451,354	\$ 13,579,481
Non-reportable segments' revenue	643,297	473,903
Finance income	(231,432)	(98,151)
Elimination of intersegment revenues	<u>(79,457)</u>	<u>(79,689)</u>
Total revenue and other income (Note 6)	<u>\$ 14,783,762</u>	<u>\$ 13,875,544</u>

*Non-reportable segments*

Revenue includes sales from the Group's plumbing supplies retail outlet, external rentals from the Group's properties and interest on invested funds. Expenditure includes the operating costs of the retail outlet, depreciation on equipment used jointly by all divisions of the Group, (e.g. computer hardware and software) and unallocated administrative costs. The revenue and other income for the non-reportable segments are reported as 'other' on the 'income and expenditure by segment' table above.

*Reconciliation of assets, liabilities and capital expenditure by segment*

	<u>Utility</u>	<u>Bottled Water</u>	<u>Total reportable segments</u>	<u>Other</u>	<u>Total</u>
<b>As at December 31, 2025</b>					
Assets	\$ 30,973,677	\$ 979,147	\$ 31,952,824	\$ 11,789,890	\$ 43,742,714
Liabilities	(428,004)	(112,886)	(540,890)	(1,113,400)	(1,654,290)
Capital expenditure	1,311,572	55,714	1,367,286	66,271	1,433,557
	<u>Utility</u>	<u>Bottled Water</u>	<u>Total reportable segments</u>	<u>Other</u>	<u>Total</u>
<b>As at December 31, 2024</b>					
Assets	\$ 30,754,922	\$ 1,071,848	\$ 31,826,770	\$ 10,822,629	\$ 42,649,399
Liabilities	(593,520)	(134,793)	(728,313)	(984,743)	(1,713,056)
Capital expenditure	687,620	409,867	1,097,487	441,965	1,539,452

**WATLINGTON WATERWORKS LIMITED**

Notes to Consolidated Financial Statements

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6. Revenue and other income	<u>2025</u>	<u>2024</u>
<b>Revenue from contracts with customers</b>		
Revenue from contractual sales	\$ 12,874,359	\$ 11,557,221
Other revenue – <i>implied contracts on cash sales</i>		
Revenue from bottled water cash sales	1,658,742	2,064,727
Pure Water equipment sales	178,641	181,596
Book sales	<u>20</u>	<u>–</u>
	<u>\$ 14,711,762</u>	<u>\$ 13,803,544</u>
<b>Other income</b>		
Rental income	<u>\$ 72,000</u>	<u>\$ 72,000</u>
Total revenue and other income	<u>\$ 14,783,762</u>	<u>\$ 13,875,544</u>

*Disaggregation of revenue from contracts with customers*

In the following tables, revenue from contracts with customers is disaggregated by major product and service lines and timing of revenue recognition. The table also includes a reconciliation of the disaggregated revenue with the Group's reportable segments.

	<u>2025</u>			
	<u>Utility</u>	<u>Bottled Water</u>	<u>Other</u>	<u>Total</u>
<b>Major products and service lines</b>				
Utility water sales	\$ 9,127,762	\$ –	\$ –	\$ 9,127,762
Bottled water sales	–	3,261,122	–	3,261,122
Plumbing supplies	–	–	339,845	339,845
Utility connection fees	<u>145,630</u>	<u>–</u>	<u>–</u>	<u>145,630</u>
	<u>9,273,392</u>	<u>3,261,122</u>	<u>339,845</u>	<u>12,874,359</u>
<b>Timing of revenue recognition</b>				
Products and services transferred over time	9,273,392	–	–	9,273,392
Products and services transferred at a point in time	<u>–</u>	<u>3,261,122</u>	<u>339,845</u>	<u>3,600,967</u>
Revenue from contracts with customers	<u>9,273,392</u>	<u>3,261,122</u>	<u>339,845</u>	<u>12,874,359</u>
Other revenue	–	1,837,383	–	1,837,383
Other income	<u>–</u>	<u>–</u>	<u>72,020</u>	<u>72,020</u>
External revenue and other income as reported in Note 5	<u>\$ 9,273,392</u>	<u>\$ 5,098,505</u>	<u>\$ 411,865</u>	<u>\$ 14,783,762</u>

**WATLINGTON WATERWORKS LIMITED**

Notes to Consolidated Financial Statements

December 31, 2025 and 2024

**6. Revenue and other income (continued)**

*Disaggregation of revenue from contracts with customers (continued)*

	2024			
	<u>Utility</u>	<u>Bottled Water</u>	<u>Other</u>	<u>Total</u>
<b>Major products and service lines</b>				
Utility water sales	\$ 8,315,035	\$ –	\$ –	\$ 8,315,035
Bottled water sales	–	2,833,718	–	2,833,718
Plumbing supplies	–	–	303,753	303,753
Utility connection fees	<u>104,715</u>	<u>–</u>	<u>–</u>	<u>104,715</u>
	8,419,750	2,833,718	303,753	11,557,221
<b>Timing of revenue recognition</b>				
Products and services transferred over time	8,419,750	–	–	8,419,750
Products and services transferred at a point in time	<u>–</u>	<u>2,833,718</u>	<u>303,753</u>	<u>3,137,471</u>
Revenue from contracts with customers	8,419,750	2,833,718	303,753	11,557,221
Other revenue	–	2,246,323	–	2,246,323
Other income	<u>–</u>	<u>–</u>	<u>72,000</u>	<u>72,000</u>
External revenue and other income as reported in Note 5	<u>\$ 8,419,750</u>	<u>\$ 5,080,041</u>	<u>\$ 375,753</u>	<u>\$ 13,875,544</u>

**7. Expenses by nature**

a) Expenses by nature primarily comprise of:

	<u>2025</u>	<u>2024</u>
Employee benefits (Note 8)	\$ 5,312,507	\$ 4,677,719
Depreciation (Note 9)	1,862,779	1,501,036
Electricity	1,503,043	1,435,677
Inventories expensed (Note 13)	1,001,345	965,763
Other expenses (Note 7b)	711,476	733,434
Repairs and maintenance	545,907	433,208
Consultancy	292,093	145,672
Vehicle	277,597	293,988
Advertising	155,428	135,610
Audit fees	101,905	84,389
Royalties	<u>96,075</u>	<u>97,111</u>
Total production costs, administrative and distribution expenses	<u>\$ 11,860,155</u>	<u>\$ 10,503,607</u>

**WATLINGTON WATERWORKS LIMITED**

Notes to Consolidated Financial Statements

December 31, 2025 and 2024

**7. Expenses by nature (continued)**

b) Other expenses comprise of:

	<u>2025</u>	<u>2024</u>
Computer expenses	\$ 124,533	\$ 118,543
Bank charges and exchanges	136,774	133,449
Taxes	96,806	96,902
Insurance	71,143	70,390
Directors' fees	62,148	40,343
Travel and entertainment	49,772	29,795
Communication expenses	37,537	38,682
Staff training	25,993	19,958
Others	<u>106,770</u>	<u>185,372</u>
Total other expenses	<u>\$ 711,476</u>	<u>\$ 733,434</u>

**8. Employee benefit expenses**

	<u>2025</u>	<u>2024</u>
Short term employment benefits	\$ 4,230,583	\$ 3,716,083
Compulsory payroll tax, social insurance and health scheme contributions	799,358	705,872
Payments to defined contribution pension scheme	169,022	154,350
Workmen's compensation and disability	74,880	65,019
Other employee benefit expense	34,613	27,800
Cash-settled share-based payments	<u>4,051</u>	<u>8,595</u>
	<u>\$ 5,312,507</u>	<u>\$ 4,677,719</u>

**9. Property, plant and equipment**

	<u>Land &amp; buildings</u>	<u>Plant &amp; equipment</u>	<u>Fixtures &amp; fittings</u>	<u>Under construction</u>	<u>Total</u>
<b>Cost</b>					
At January 1, 2024	\$ 6,756,446	\$ 32,237,310	\$ 413,194	\$ 18,854,564	\$ 58,261,514
Additions	–	393,156	1,145	1,145,151	1,539,452
Transfers	<u>418,757</u>	<u>373,474</u>	<u>–</u>	<u>(792,231)</u>	<u>–</u>
At December 31, 2024	7,175,203	33,003,940	414,339	19,207,484	59,800,966
Additions	22,651	431,032	29,852	950,022	1,433,557
Disposals	–	(95,437)	–	–	(95,437)
Transfers	<u>–</u>	<u>19,827,409</u>	<u>–</u>	<u>(19,827,409)</u>	<u>–</u>
At December 31, 2025	<u>\$ 7,197,854</u>	<u>\$ 53,166,944</u>	<u>\$ 444,191</u>	<u>\$ 330,097</u>	<u>\$ 61,139,086</u>

**WATLINGTON WATERWORKS LIMITED**

## Notes to Consolidated Financial Statements

December 31, 2025 and 2024

**9. Property, plant and equipment (continued)****Accumulated depreciation**

At January 1, 2024	\$ 3,079,216	\$ 22,354,364	\$ 346,802	\$ –	\$ 25,780,382
Depreciation	<u>367,227</u>	<u>1,106,187</u>	<u>27,622</u>	<u>–</u>	<u>1,501,036</u>
At December 31, 2024	3,446,443	\$ 23,460,551	374,424	–	27,281,418
Depreciation	366,458	1,477,671	18,650	–	1,862,779
Disposals	<u>–</u>	<u>(95,437)</u>	<u>–</u>	<u>–</u>	<u>(95,437)</u>
At December 31, 2025	\$ <u>3,812,901</u>	\$ <u>24,842,785</u>	\$ <u>393,074</u>	\$ <u>–</u>	\$ <u>29,048,760</u>

**Carrying amounts**

At January 1, 2024	\$ 3,677,230	\$ 9,882,946	\$ 66,392	\$ 18,854,564	\$ 32,481,132
At December 31, 2024	\$ <u>3,728,760</u>	\$ <u>9,543,389</u>	\$ <u>39,915</u>	\$ <u>19,207,484</u>	\$ <u>32,519,548</u>
At December 31, 2025	\$ <u>3,384,953</u>	\$ <u>28,324,159</u>	\$ <u>51,117</u>	\$ <u>330,097</u>	\$ <u>32,090,326</u>

The removal of fully depreciated assets relates to items with \$nil carrying amounts as at December 31, 2025 that are no longer in use by the Group.

As at December 31, 2025 the Group had \$13,690,303 (2024 - \$12,721,229) in fully depreciated assets that were still in use.

On November 4, 2022, the Group entered into a 'sale and purchase agreement' to purchase a freehold property known as Lot 5B1 Luke's Pond Drive in Southampton Parish, Bermuda, at a consideration of \$375,000. As at December 31, 2024, a total of \$418,757 was paid, which includes legal fees of \$43,757 and was capitalized in April 2024 when the sale was completed.

**10. Leases***Leases as lessee*

The Group historically leases wells, well rights and right of ways on various landowners' properties.

As at December 31, 2025 the Group did not have any enforceable contracts with respect to the leased office equipment and wells, well rights and right of ways.

**WATLINGTON WATERWORKS LIMITED**

Notes to Consolidated Financial Statements

December 31, 2025 and 2024

**10. Leases (continued)**

*Right-of-use assets*

	<u>Land &amp; buildings</u>	<u>Fixtures &amp; fittings</u>	<u>Total</u>
<b>Balance at January 1, 2024</b>	\$ 12,678	\$ 8,978	\$ 21,656
Depreciation charge for the year	<u>(6,339)</u>	<u>(8,978)</u>	<u>(15,317)</u>
<b>Balance at December 31, 2024</b>	\$ 6,339	\$ –	\$ 6,339
Depreciation charge for the year	<u>(6,339)</u>	<u>–</u>	<u>(6,339)</u>
<b>Balance at December 31, 2025</b>	<u>\$ –</u>	<u>\$ –</u>	<u>\$ –</u>

*Amounts recognized in the consolidated statement of comprehensive income*

	<u>2025</u>	<u>2024</u>
Interest on lease liabilities	\$ 5,917	\$ 2,429

*Amounts recognized in the consolidated statement of cash flows*

	<u>2025</u>	<u>2024</u>
Total cash outflow for leases	\$ 8,653	\$ 13,498

*Leases as lessor*

The Group leased out its investment property (Note 12) during the year ended December 31, 2023. The term of the lease was two years and expired on July 31, 2025. The Group entered into a lease addendum which expires on July 31, 2026. The Group classified this lease as an operating lease, because it did not transfer substantially all of the risks and rewards incidental to the ownership of the asset. Rental income recognized by the Group during 2025 was \$72,000 (2024 - \$72,000).

**11. Intangible assets**

	<u>Application software</u>
<b>Cost</b>	
At January 1, 2024 and December 31, 2024 and 2025	\$ 151,123
<b>Accumulated amortization</b>	
At January 1, 2024 and December 31, 2024 and 2025	\$ 151,123
<b>Carrying amounts</b>	
At January 1, 2024 and December 31, 2024 and 2025	\$ –

**WATLINGTON WATERWORKS LIMITED**

## Notes to Consolidated Financial Statements

December 31, 2025 and 2024

**12. Investment property**

Investment property comprises a residential property which is leased to a tenant on a month-by-month basis.

	<u>Investment property</u>
<b>Cost</b>	
At January 1, 2024 and December 31, 2024 and 2025	\$ 330,153
<b>Accumulated depreciation</b>	
At January 1, 2024 and December 31, 2024 and 2025	\$ 330,153
<b>Carrying amounts</b>	
At January 1, 2024 and December 31, 2024 and 2025	\$ -

The property was valued by an independent appraiser, having appropriate recognized professional qualifications and recent experience in the location and category of the property being valued, on May 31, 2023 at a value of \$1,100,000. The property was leased at a monthly rental of \$6,000. Management believe that this appraised valuation approximates the fair value of the investment property. Earned rental income for the year ended December 31, 2025 was \$72,000 (2024 - \$72,000) and operating expenses pertaining to the investment property were \$7,441 (2024 - \$6,596).

The independent appraiser used the comparable sales analysis approach in determining the fair value. The valuation approach considered the annual rental values of similar properties as published by the Government of Bermuda, market listings for similar properties and the zoning of the property for purposes of development. The fair value measurement for investment properties is categorized as a level 3 (Note 18) fair value based on the inputs to the valuation approach used. No transfers into or out of level 3 assets.

**13. Inventories**

	<u>2025</u>	<u>2024</u>
Spares and production parts	\$ 1,354,811	\$ 1,307,256
Goods for resale	790,323	640,548
Water bottling supplies	52,268	80,814
Inventory write-down to net realizable value	<u>(19,978)</u>	<u>(54,194)</u>
	<u>\$ 2,177,424</u>	<u>\$ 1,974,424</u>

Included in production costs in the consolidated statement of comprehensive income are recognized inventory expenses of \$1,001,345 (2024 - \$965,763) (Note 7). The write-downs are included in the production costs.

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## Notes to Consolidated Financial Statements

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**14. Cash and cash equivalents**

	<u>2025</u>	<u>2024</u>
Bank balances	\$ 1,310,393	\$ 1,000,859
Money market fund	3,781,301	2,975,953
Call deposits	<u>76,470</u>	<u>221</u>
	<u>\$ 5,168,164</u>	<u>\$ 3,977,033</u>

**15. Capital and reserves***Share capital*

	<u>Ordinary shares of \$1 par value</u>	
	<u>2025</u>	<u>2024</u>
Issued as at January 1	\$ 1,086,491	\$ 1,083,771
Issued for cash during the year	<u>2,406</u>	<u>2,720</u>
Issued at December 31 – fully paid	<u>\$ 1,088,897</u>	<u>\$ 1,086,491</u>
Authorized	<u>\$ 2,000,000</u>	<u>\$ 2,000,000</u>

All shares rank equally with regard to the Company's residual assets.

The holders of ordinary shares are entitled to receive dividends as declared from time to time, and are entitled to one vote per share at meetings of the Company.

*Share premium*

The share premium balance relates to the excess of the consideration received over par value of shares of the Group.

*Employee share purchase plan*

In June 1999, the Company introduced an employee share purchase plan whereby an employee of the Company with a minimum of one year's continuous service may subscribe to purchase a maximum of 1,000 common shares in any one calendar year. The purchase price of the common shares is 85% of the average price, derived from the last three actual trade-date prices of the shares on the Bermuda Stock Exchange (based on the most recent dates when actual trades happened prior to employee exercising the option to buy). The shares purchased are issued from authorized, unissued share capital. Employees are restricted from selling the shares for a period of one year from the issuance date. The subscription amount is reset to 1,000 at the beginning of the next calendar year for qualifying employees.

**WATLINGTON WATERWORKS LIMITED**

## Notes to Consolidated Financial Statements

December 31, 2025 and 2024

**15. Capital and reserves (continued)***Employee share purchase plan (continued)*

As at January 1, 2025 the total number of shares available for purchase under the plan was 31,000 (2024 - 30,000). During the year ended December 31, 2025, employees subscribed for and were issued 2,406 (2024 - 2,720) common shares for a consideration of \$59,799 (2024 - \$60,708). The difference between the discounted price at which the shares were issued and the market price at the plan's subscription date was \$10,506 (2024 - \$9,092) and is included in employee benefit expenses for the year ended December 31, 2025 (Note 8). The excess of the par value of shares and the market price of \$70,305 (2024 - \$67,080) is recorded as share premium. The weighted-average exercise price of exercised options was \$24.85 (2024 - \$22.32). As at December 31, 2025, there were 28,594 options outstanding with a weighted-average exercise price of \$25.78 (2024 - 27,280 and \$23.80 respectively).

*Capital reserve*

The amount of the capital reserve of \$7,000,000 (2024 - \$7,000,000) was transferred from retained earnings and represents the Company's investment in infrastructure renovations and improvements, including pipelines and reservoirs, in order to maintain the permanent capital of the Company and has been approved by the Board of Directors.

*General reserve*

General reserve of \$1,000,000 (2024 - \$1,000,000) is an appropriation from retained earnings as a contingency for unexpected future expenditures and has been approved by the Board of Directors.

*Dividends*

The following dividends were declared and paid by the Company for the year ended December 31:

	<u>2025</u>	<u>2024</u>
\$0.30 per qualifying ordinary share (2024 - \$0.25) March	\$ 325,947	\$ 270,943
\$0.30 per qualifying ordinary share (2024 - \$0.25) June	326,022	271,385
\$0.75 per qualifying ordinary share (2024 - \$0.00) July	815,056	—
\$0.30 per qualifying ordinary share (2024 - \$0.25) September	326,038	271,385
\$0.30 per qualifying ordinary share (2024 - \$1.30) December	<u>326,669</u>	<u>1,412,439</u>
	<u>\$ 2,119,732</u>	<u>\$ 2,226,152</u>

Subsequent to the year-end, the Company declared a dividend of \$0.30 per share on February 11, 2026. This was paid out on March 27, 2026.

## WATLINGTON WATERWORKS LIMITED

### Notes to Consolidated Financial Statements

December 31, 2025 and 2024

#### 16. Earnings per share

##### *Basic earnings per share*

The calculation of basic earnings per share for the year ended December 31, 2025 is based on the profit attributable to ordinary shareholders of \$3,201,508 (2024 - \$3,471,498), and a weighted average number of ordinary shares outstanding of 1,087,351 (2024 - 1,085,309), calculated as follows:

##### *Weighted average number of ordinary shares*

	<u>2025</u>	<u>2024</u>
Total issued ordinary shares at January 1 (Note 15)	1,086,491	1,083,771
Effect of shares issued during the year	<u>860</u>	<u>1,538</u>
Weighted average number of ordinary shares at December 31	<u>1,087,351</u>	<u>1,085,309</u>

##### *Diluted earnings per share*

Share options with a dilutive effect were issued in June 1999 (Note 15). The calculation of diluted earnings per share for the year ended December 31, 2025 is based on the profit attributable to ordinary shareholders of \$3,201,508 (2024 - \$3,471,498), and a weighted average number of ordinary shares outstanding after adjustment of the effects of dilutive potential ordinary shares of 1,115,945 (2024 - 1,112,589), calculated as follows:

	<u>2025</u>	<u>2024</u>
Weighted average number of ordinary shares at December 31	1,087,351	1,085,309
Effect of dilutive ordinary shares	<u>28,594</u>	<u>27,280</u>
Weighted average number of ordinary shares at December 31 (diluted)	<u>1,115,945</u>	<u>1,112,589</u>

#### 17. Other assets

The Group participates in a defined contribution pension plan on behalf of its employees with a third-party insurer. As at December 31, 2025 the Group has a pension surplus of \$15,179 (2024 - \$8,824) which is included in other assets on the consolidated statement of financial position. The pension surplus arises from contributions made by the Group for former employees who left the pension plan prior to the vesting date and can be offset against the Group's future pension contributions payable.

#### 18. Financial instruments – Fair values and risk management

##### *Measurement of fair values*

##### *Fair value*

The Group's financial instruments consist of cash and cash equivalents, investments, trade and other receivables, trade payables and accrued liabilities and equipment deposits.

All investments consist of time deposits with original maturities over three months and are carried at amortized cost.

**18. Financial instruments – Fair values and risk management (continued)**

*Measurement of fair values (continued)*

*Fair value (continued)*

The carrying value of the Group's financial assets and financial liabilities approximate their fair value due to their short-term nature or the fact that they attract interest at market rates.

*Fair value hierarchy*

Financial instruments are disclosed at fair value, as classified by valuation method. The different levels of the fair value hierarchy have been defined as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The Group does not hold any investments which are required to be disclosed in accordance with the above fair value hierarchy.

*Financial risk management*

*Credit risk*

Credit risk is the risk that a customer or counterparty to a financial instrument fails to meet its contractual obligations to the Group, and arises principally from cash and cash equivalents, trade and other receivables and investments.

The Group is exposed to credit related losses to the extent of non-performance by counterparties to the financial instruments, predominately trade and other receivable balances. There are no significant concentrations of credit risk.

*a) Cash and cash equivalents and investments*

The Group maintains the majority of its cash and cash equivalents in accounts with Bank of N.T. Butterfield and Son Ltd., a Bermuda-based bank. The risk of default is not considered significant by management.

Investments comprise of time deposits carried at amortized cost and which earn a fixed interest rate of 4% per annum. Investments have been entered into for a term of 18 months. The Group maintains its investments in term deposits with Bermuda-based bank, Bermuda Commercial Bank.

**WATLINGTON WATERWORKS LIMITED**

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December 31, 2025 and 2024

**18. Financial instruments – Fair values and risk management (continued)**

*Financial risk management (continued)*

*Credit risk (continued)*

*a) Cash and cash equivalents and investments (continued)*

The following table presents an analysis of the credit quality of cash and cash equivalents and investments at amortized cost by reference to the external credit rating and default rates published by Standard and Poor's:

	<u>2025</u>	<u>2024</u>
<b>Cash and cash equivalents</b>		
A-	\$ 123	\$ 160
BBB+	5,075,375	3,841,738
BB+	100	100
BB-	95,664	137,104
B	<u>2,350</u>	<u>2,650</u>
	5,173,612	3,981,752
Loss allowance	<u>(5,448)</u>	<u>(4,719)</u>
	<u>\$ 5,168,164</u>	<u>\$ 3,977,033</u>
	<u>2025</u>	<u>2024</u>
<b>Investments</b>		
BB+	\$ 2,939,019	\$ 2,939,019
Loss allowance	<u>(7,935)</u>	<u>(25,569)</u>
	<u>\$ 2,931,084</u>	<u>\$ 2,913,450</u>

Impairment on cash and cash equivalents and investments has been measured on a 12-month expected loss basis and reflects the short maturities of the exposures. The 12-month expected loss is based on rates of default based on data published by Standard and Poor's for each credit rating. The Group considers that its cash and cash equivalents and investments have low credit risk based on the external credit ratings of the counterparties.

*Movements in the allowance for impairment in respect of cash and cash equivalents*

The movement in the allowance for impairment in respect of cash and cash equivalents during the year was as follows:

	<u>2025</u>	<u>2024</u>
<b>Balance at January 1</b>	\$ 4,719	\$ 5,385
Net re-measurement of loss allowance	<u>729</u>	<u>(666)</u>
<b>Balance at December 31</b>	<u>\$ 5,448</u>	<u>\$ 4,719</u>

**WATLINGTON WATERWORKS LIMITED**

Notes to Consolidated Financial Statements

December 31, 2025 and 2024

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**18. Financial instruments – Fair values and risk management (continued)**

*Financial risk management (continued)*

*Credit risk (continued)*

a) *Cash and cash equivalents and investments (continued)*

*Movements in the allowance for impairment in respect of investments*

The movement in the allowance for impairment in respect of investments during the year was as follows:

	<u>2025</u>	<u>2024</u>
<b>Balance at January 1</b>	\$ 25,569	\$ 4,963
Net re-measurement of loss allowance	<u>(17,634)</u>	<u>20,606</u>
<b>Balance at December 31</b>	<u>\$ 7,935</u>	<u>\$ 25,569</u>

b) *Trade and other receivables*

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer. The Group's receivable balances are predominately with multiple Bermuda-based residential and commercial customers, and are subject to credit risks in the normal course of business.

The maximum exposure to credit risk for receivable balances at the reporting date is represented by the carrying value on the consolidated statement of financial position.

The credit exposure is mitigated through the use of credit policies under which each new customer is analyzed individually for creditworthiness before the Group's standard payment terms and conditions are offered. The credit exposure is further mitigated through on-going monitoring and assessment of customer payment history.

*Expected credit loss assessment for individual customers*

The Group uses an allowance matrix to measure the ECLs of trade receivables from individual customers, which comprise a large number of small balances.

Loss rates are calculated using a 'roll rate' method based on the probability of a receivable progressing through successive stages of delinquency to write-off. Roll rates are calculated separately for exposures in different segments based on the type of product purchased.

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Notes to Consolidated Financial Statements

December 31, 2025 and 2024

**18. Financial instruments – Fair values and risk management (continued)**

*Financial risk management (continued)*

*Credit risk (continued)*

*Expected credit loss assessment for individual customers (continued)*

The following table provides information about the exposure to credit risk and ECLs for trade receivables from individual customers as at December 31, 2025:

<b>As at December 31, 2025</b>	<b>Weighted - average <u>loss rate</u></b>	<b>Gross carrying <u>amount</u></b>	<b>Loss <u>allowance</u></b>	<b>Credit - <u>impaired</u></b>
Current	0.32%	\$ 933,930	\$ (3,029)	No
Past 30 days	5%	57,724	(2,882)	No
Past 60 days	17%	36,201	(6,254)	No
Past 90 days	83%	<u>117,009</u>	<u>(97,132)</u>	Yes
		<b>\$ 1,144,864</b>	<b>\$ (109,297)</b>	

The following table provides information about the exposure to credit risk and ECLs for trade receivables from individual customers as at December 31, 2024:

<b>As at December 31, 2024</b>	<b>Weighted - average <u>loss rate</u></b>	<b>Gross carrying <u>amount</u></b>	<b>Loss <u>allowance</u></b>	<b>Credit - <u>impaired</u></b>
Current	1%	\$ 905,112	\$ (4,846)	No
Past 30 days	7%	126,048	(8,971)	No
Past 60 days	26%	29,818	(7,720)	No
Past 90 days	86%	<u>144,297</u>	<u>(123,241)</u>	Yes
		<b>\$ 1,205,275</b>	<b>\$ (144,778)</b>	

Loss rates are based on the actual credit loss experience over the past 3 years. Management considers these loss rates to be the best available evidence of expected credit loss and these have not been adjusted. The difference between economic conditions during the period over which the historical data has been collected, current conditions and the Group's view of economic conditions over the expected lives of the receivables is not assessed as having a significant impact on the assessment of ECLs. Actual loss rates may differ from this assessment.

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December 31, 2025 and 2024

**18. Financial instruments – Fair values and risk management (continued)**

*Financial risk management (continued)*

*Credit risk (continued)*

*b) Trade and other receivables (continued)*

*Movements in the allowance for impairment in respect of trade receivables*

The movement in the allowance for impairment in respect of trade receivables during the year was as follows:

	<u>2025</u>	<u>2024</u>
<b>Balance at January 1</b>	\$ 144,778	\$ 168,557
Amounts written off	(2,977)	(2,200)
Net re-measurement of loss allowance	<u>(32,504)</u>	<u>(21,579)</u>
<b>Balance at December 31</b>	<u>\$ 109,297</u>	<u>\$ 144,778</u>

*Liquidity risk*

Liquidity risk is the risk that the Group will encounter difficulty meeting its financial liability obligations. The Group maintains sufficient cash together with cash generated from sales, to meet its liabilities as they fall due.

The table below categorizes the Group's financial liabilities into relevant maturity groupings based on the remaining period at the reporting date to the contractual maturity date. The amounts in the table are contractual undiscounted cash flows. Balances due within 12 months approximate their carrying values, as the impact of discounting is immaterial.

	<u>Carrying amount</u>	<u>Contractual cash flows</u>	<u>0 - 3 months</u>	<u>4 - 12 months</u>	<u>Greater than 1 year</u>
<b>As at December 31, 2025</b>					
Trade payables	\$ 347,323	\$ 347,323	\$ 347,323	\$ -	\$ -
Equipment deposits	<u>1,746</u>	<u>1,746</u>	<u>1,746</u>	<u>-</u>	<u>-</u>
<b>Total financial liabilities</b>	<u>\$ 349,069</u>	<u>\$ 349,069</u>	<u>\$ 349,069</u>	<u>\$ -</u>	<u>\$ -</u>
<b>As at December 31, 2024</b>					
Trade payables	\$ 531,498	\$ 531,498	\$ 531,498	\$ -	\$ -
Equipment deposits	2,042	2,042	2,042	-	-
Lease liabilities	<u>2,736</u>	<u>8,652</u>	<u>-</u>	<u>8,652</u>	<u>-</u>
<b>Total financial liabilities</b>	<u>\$ 536,276</u>	<u>\$ 542,192</u>	<u>\$ 533,540</u>	<u>\$ 8,652</u>	<u>\$ -</u>

**18. Financial instruments – Fair values and risk management (continued)**

*Financial risk management (continued)*

*Interest rate risk*

The Group does not have any significant exposure to interest rate risk. Investments comprise of time deposits which earn a fixed interest rate of 4% per annum.

*Currency risk*

Currency risk arises from changes in prevailing foreign currency rates. Assets and liabilities are predominately held in the functional currency of the Group, which is the Bermuda dollar. The Group is not exposed to significant foreign currency risk.

*Capital management*

The Group's objectives in managing capital are to ensure sufficient liquidity to enable the internal financing of capital projects and working capital needs, thereby facilitating its expansion, to maintain a strong capital base so as to maintain investor, creditor and market confidence and to provide an adequate return to shareholders.

The Group's capital is comprised of shareholders' equity. The Group's primary uses of capital are to fund increases in non-cash working capital, along with capital expenditure for new production processes and distribution networks. The Group currently funds these requirements out of its internally generated cash flow. The Board of Directors does not establish quantitative return on capital criteria for management, but rather promotes year-over-year sustainable profitable growth. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders. The Group is not subject to any externally imposed capital requirements.

**19. Commitments**

As at December 31, 2025, the Group had contracted capital commitments in respect of plant and equipment of \$ 205,156 (2024 - \$114,865). These commitments will be financed using cashflows from operations during the 2026 financial year.

During 2020, the Group entered into a service contract with a third party, to construct a reservoir, pump station and Phase 1 treatment building at Lot 6B, Luke's Pond Drive, Southampton. Construction began in February 2021 and the project was completed in January 2025. Completed and certified works as at December 31, 2024 of \$15,174,122 were included within property, plant and equipment on the consolidated statement of financial position. Commitments outstanding as at December 31, 2025 amounted to \$nil (2024 - \$539,709). These commitments were met from a combination of cashflows from operations and term deposits.

The service contract allowed the Group to withhold 2.5% of certified and billed works as a security deposit for any defects. The funds withheld on this contract as at December 31, 2025 were \$nil (2024 - \$389,080) and were included in current liabilities on the consolidated statement of financial position.

## WATLINGTON WATERWORKS LIMITED

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#### 20. Related parties

##### *Directors' fees*

Directors' fees in 2025 amounted to \$56,650 (2024 - \$40,400).

##### *Key management personnel compensation*

Key management compensation comprised the following:

	<u>2025</u>	<u>2024</u>
Short term employment benefits	\$ 933,845	\$ 926,064
Post-employment benefits	40,592	42,391
Dividends	7,418	29,063
Employee share purchase plan	4,220	4,710
Share-based payments	<u>4,011</u>	<u>8,595</u>
	<u>\$ 990,086</u>	<u>\$ 1,010,823</u>

As part of a remuneration package, the Group awards shadow stock to certain key management equivalent to \$1 par value, with an additional stock allocation of 5% for each anniversary of the commencement date of January 1, 2023. The value of the shadow stock was issued at a price of \$31.83 per share, derived from the average value of the last three trades at the time of the agreement. During 2025, there was no shadow stock redeemed (2024 - 3,150) and a total of 126 shadow stocks was allocated (2024 - 3,150). As at December 31, 2025 the number of outstanding shadow stocks allocated is 2,646 (2024 - 2,520).

#### 21. Directors' share interest and service contracts

##### *Disclosure requirements pursuant to Regulation 6.8(3) of Section 11B of the Bermuda Stock Exchange Listing Regulations*

The total interest of all directors and officers of the Company as at December 31, 2025 was 127,176 (2024 - 285,999) shares. No rights to subscribe for shares in the Company have been granted to or exercised by any director, except for the Chief Executive Officer who qualifies under the employee share purchase plan (Note 15). The Company also has a service contract with a third party entity in which a director of the Company holds a senior management position and is a shareholder. Fees under the service contract for the year ended December 31, 2025 amounted to \$113,476 (2024 - \$96,926). There are no other contracts with the Company in which a director has control or joint control, either directly or indirectly.